

**SOR Ambassador Bridge District Expenditure Forecast  
Fiscal Year 2020-2021**

<b>Expenditure Category</b>	<b>Q1 Forecast</b>	<b>Q2 Forecast</b>	<b>Q3 Forecast</b>
EC005 - SALARIES AND WAGES	26,997,186	27,438,279	27,386,449
EC010 - OVERTIME	3,601,638	2,899,457	2,534,169
EC015 - OTHER SALARIES	12,690	10,653	9,292
EC020 - CANADA & US TRAVEL	170,041	282,000	620,658
EC025 - HOSPITALITY	3,250	6,525	8,500
EC030 - RELOCATION	70,676	129,610	140,721
EC035 - POSTAGE & FREIGHT	5,400	5,474	5,800
EC040 - TRANSLATION & INTERPRETATION	14,270	14,770	17,500
EC045 - HEALTH & WELFARE SERVICES	1,200	800	
EC050 - TRAINING & EDUCATIONAL SERVICES	9,250	9,250	9,050
EC055 - SUPPLIES	41,993	40,193	41,097
EC060 - OTHER	131,175	187,490	202,425
EC070 - PROF SERVICES (NON IT)	56,963	86,063	98,363
EC080 - PROPERTY MGMT. & OTHER BUSINESS SERVICES	10,063	7,165	7,605
EC085 - RENTALS	21,410	21,410	18,284
EC090 - REPAIRS & MAINT	45,527	61,827	82,824
EC095 - ACQUISITION OF MACH., EQUIP., LAND & BUILD.	54,200	63,499	84,350
EC100 - GOODS	114,860	129,748	174,188
EC105 - HARDWARE/SOFTWARE	16,700	11,075	15,521
<b>TOTAL</b>	<b>31,378,492</b>	<b>31,405,289</b>	<b>31,456,796</b>

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Fiscal Year 2019-2020**

<b>Expenditure Category</b>	<b>Q1 Forecast</b>	<b>Q2 Forecast</b>	<b>Q3 Forecast</b>
EC005 - SALARIES AND WAGES	27,633,198	27,042,354	26,153,938
EC010 - OVERTIME	4,099,989	4,245,105	4,363,845
EC015 - OTHER SALARIES	54,420	46,646	41,040
EC020 - CANADA & US TRAVEL	166,236	165,550	188,148
EC025 - HOSPITALITY			
EC030 - RELOCATION	16,657	22,500	67,905
EC035 - POSTAGE & FREIGHT	5,548	8,242	7,600
EC040 - TRANSLATION & INTERPRETATION	27,000	15,000	30,000
EC045 - HEALTH & WELFARE SERVICES	560	440	500
EC050 - TRAINING & EDUCATIONAL SERVICES	6,500	6,500	15,940
EC055 - SUPPLIES	35,331	37,150	33,050
EC060 - OTHER	4,000	4,150	3,910
EC070 - PROF SERVICES (NON IT)	109,391	143,586	130,307
EC080 - PROPERTY MGMT. & OTHER BUSINESS SERVICES	5,762	7,207	6,710
EC085 - RENTALS	5,507	4,590	12,391
EC090 - REPAIRS & MAINT	70,158	99,248	80,348
EC095 - ACQUISITION OF MACH., EQUIP., LAND & BUILD.	18,379	57,000	68,833
EC100 - GOODS	89,070	98,318	109,089
EC105 - HARDWARE/SOFTWARE	13,523	17,753	22,428
<b>TOTAL</b>	<b>32,361,229</b>	<b>32,021,338</b>	<b>31,335,982</b>

**SOR Windsor Tunnel District Expenditure Forecast  
Fiscal Year 2020-2021**

<b>Expenditure Category</b>	<b>Q1 Forecast</b>	<b>Q2 Forecast</b>	<b>Q3 Forecast</b>
EC005 - SALARIES AND WAGES	10,617,240	10,321,340	10,167,586
EC010 - OVERTIME	1,056,750	735,900	591,700
EC015 - OTHER SALARIES	12,257	13,653	13,653
EC020 - CANADA & US TRAVEL	49,050	49,100	26,000
EC025 - HOSPITALITY	1,700	3,500	3,000
EC030 - RELOCATION	22,888	22,888	23,382
EC035 - POSTAGE & FREIGHT	3,070	3,070	2,820
EC040 - TRANSLATION & INTERPRETATION	9,200	8,700	8,200
EC050 - TRAINING & EDUCATIONAL SERVICES			
EC055 - SUPPLIES	12,050	10,750	10,750
EC060 - OTHER	31,200	4,800	9,774
EC070 - PROF SERVICES (NON IT)	20,650	42,850	44,325
EC080 - PROPERTY MGMT. & OTHER BUSINESS SERVICES	4,750	4,750	4,750
EC085 - RENTALS	5,410	5,010	5,010
EC090 - REPAIRS & MAINT	11,100	14,750	24,950
EC095 - ACQUISITION OF MACH., EQUIP., LAND & BUILD.	13,800	20,250	15,750
EC100 - GOODS	34,420	29,820	32,720
EC105 - HARDWARE/SOFTWARE	14,648	14,608	20,980
<b>TOTAL</b>	<b>11,920,183</b>	<b>11,305,739</b>	<b>11,005,350</b>

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Fiscal Year 2019-2020**

<b>Expenditure Category</b>	<b>Q1 Forecast</b>	<b>Q2 Forecast</b>	<b>Q3 Forecast</b>
EC005 - SALARIES AND WAGES	11,714,861	11,247,547	11,057,794
EC010 - OVERTIME	1,423,000	1,356,000	1,317,500
EC015 - OTHER SALARIES	18,000	14,767	22,373
EC020 - CANADA & US TRAVEL	49,250	47,250	46,600
EC025 - HOSPITALITY			171
EC030 - RELOCATION	11,000	71,000	45,500
EC035 - POSTAGE & FREIGHT	2,500	2,800	2,800
EC040 - TRANSLATION & INTERPRETATION	11,000	11,000	14,000
EC050 - TRAINING & EDUCATIONAL SERVICES	250	250	250
EC055 - SUPPLIES	10,400	10,400	10,900
EC060 - OTHER	1,500	1,500	1,000
EC070 - PROF SERVICES (NON IT)	85,870	97,095	90,993
EC080 - PROPERTY MGMT. & OTHER BUSINESS SERVICES	3,600	4,500	4,500
EC085 - RENTALS	2,150	1,771	1,721
EC090 - REPAIRS & MAINT	16,000	16,600	13,509
EC095 - ACQUISITION OF MACH., EQUIP., LAND & BUILD.	11,200	13,700	28,381
EC100 - GOODS	33,410	34,000	53,162
EC105 - HARDWARE/SOFTWARE	6,600	7,250	10,370
<b>TOTAL</b>	<b>13,400,591</b>	<b>12,937,430</b>	<b>12,721,524</b>